

Fiscal Year 2015-2016 Budget Review: The George A. Smathers Libraries

January 2015

FY2015-2016 Budget Review: The George A. Smathers Libraries

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Dean's Message

The University has understood for many years that the George A. Smathers Libraries are underfunded for their mission to support the full range of teaching, learning, research and clinical practice at the University of Florida. Although this is true for the entire budget, it is especially problematic for the library materials budget, which is dramatically below an appropriate level because the funding has historically been inadequate and there has not been an adjustment for the annual increases in the costs for essential electronic journals, databases and other information resources for many years. At a time when the University is aggressively investing in preeminent faculty, seeking to grow its research funding, and establishing the new online academy, the Libraries are forced by flat or declining funding to continue to reduce the content made available to support the University's mission and are unable to meet demands of students and faculty for new and improved services.

The recent recession and declining state appropriations, as well as the pressure to minimize increases in tuition and fees, have made it difficult for the University to address the situation. The transition into the Responsibility Center Management (RCM) budget model without first addressing the chronic underfunding of the Libraries has exacerbated the situation because there is no effective mechanism for the Libraries to address this. Last year, the Libraries' RCM Budget Review documented that between 2008-2012 total library expenditures at our peer and aspirational peer institutions increased by an average of \$1 million, while library expenditures at the University of Florida increased by less than \$8,000. While the University is aspiring to improve its institutional rankings, the Libraries ranking is declining because of lack of funding.


For FY2014-2015, the Libraries asked for an increase of \$1.94 million in the Libraries recurring materials budget to avoid further severe cuts in the content the Libraries offer to our users and to restore some of the materials that have been lost in previous cuts driven by price increases. The University RCM Budget Review Council recommended an increase in recurring funds of \$1.9 million for the materials budget. However, following the review by the Senior Vice Presidents, the Libraries received only \$1.1 million in non-recurring funds along with a commitment to begin to address the chronic underfunding for the FY2015-2016 budget. These non-recurring funds allowed us to temporarily avoid the cancellation of two major e-resources, but as you will see in this year's Budget Review, this chronic problem still exists and the consequences are imminent and serious. In this Budget Review the Libraries are requesting a recurring increase of \$2.03 million for the library materials budget. This represents the Libraries critical needs to sustain the content currently made available to our students and faculty and avoid pending cuts. As previously communicated, a truly optimal budget, based on peer and aspirational peer analysis, would require an increase of over \$14 million in the total library budget and would require a high level strategic investment on the part of the University.

The Libraries have managed the collections as well as possible with the available resources, but the Libraries have exhausted all options that would allow us to continue to provide the essential content currently available to our faculty, students and clinicians without additional funds. A flat budget in FY2015-2016 will result in severe cuts to electronic journal and database content. **Our total materials budget is already below the level for FY2008-2009 in actual dollars, without calculating the loss of purchasing power due to price increases. As a result, the Libraries are already delivering substantially less content than we provided at that time. With these further reductions in content, our ability to**

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meet the information needs of the University and appropriately support its teaching, research and clinical initiatives will be further compromised.

Additionally, the Libraries are again asking for a commitment from the University for an annual adjustment in the materials budget to cover price increases so students and faculty do not continue to lose important content in subsequent years. There currently exists no mechanism to address the inevitable increases in the cost of content, so this commitment is critically needed to avoid perennial crises. Further, in order to adequately support the University mission of teaching, research and service and to contribute to the preeminence of the University, the Libraries need to add new, high-demand information resources. This year, the Libraries again propose progress towards this by means of a *minimum* increase in the materials budget of 5% in each of the next five years. Realistically, much more is needed if the Libraries are to reach a level of funding for materials comparable to our peer and aspirational peer institutions, which is over \$5.2 million.


Judith C. Bussell
Dean of University Libraries

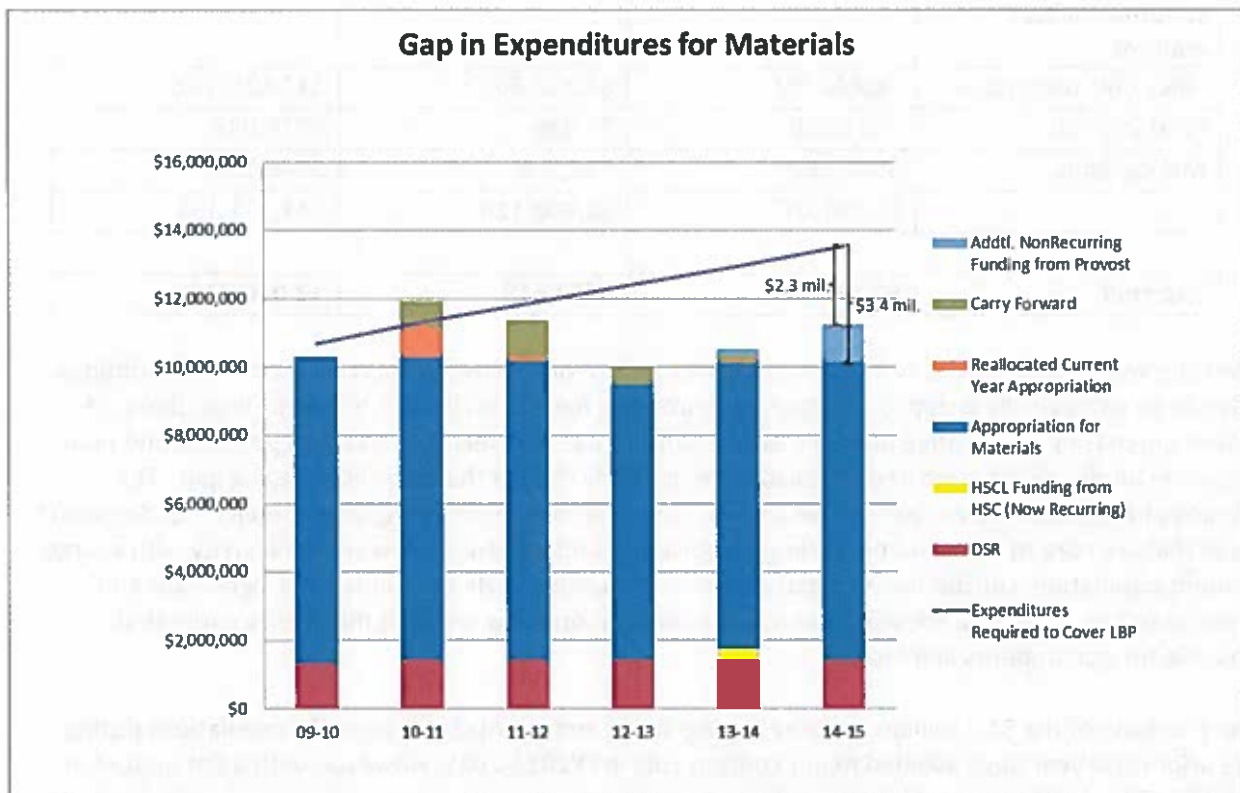
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Budget Scenarios

FY2015-2016 Budget Equal to Final FY2014-2015 Budget

The Libraries budget is and has been inadequate for its mission. This is particularly problematic for the library materials budget, which is dramatically below an appropriate level and there has not been an adjustment for the annual increases in the costs for essential electronic journals, databases and other information resources.

As reflected in the Gap in Expenditures for Materials graph included below, there is a steadily increasing gap between the expenditures necessary to maintain the level of library collections from FY 2008-2009 and the actual spending of the Libraries, Lost Buying Power (LBP). Efforts have been made to use a variety of funding sources in each year to fill this gap in funding and preserve the scope of collection, but the inevitable annual increases in the cost of materials has made this impossible. For FY 2014-2015, with the non-recurring funding from the Sr. Vice President, this gap will be \$2.3 million. Without the non-recurring funds, this gap would have been \$3.4 million for FY2014-15.



Annually, the Libraries report the shortfalls in funding specific to lost purchasing power from annual increases in the costs for essential electronic journals, databases and other information resources. The lack of an increase, beyond critical provision of non-recurring funds to maintain the

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Springer and Sage electronic journal packages, has resulted in another substantial increase in the cumulative gap from the inevitable cost increases.

The *Sources of Funds* chart below reflects a flat budget for the Libraries for FY2015-2016. The *Required Expenditures* chart delineates the funding needed to retain the content currently available to the students, faculty and staff of the University. The shortfall that will result from another flat materials budget for FY2015-2016 is over \$2 million. This is the result of the \$1.1 million shortfall bridged with nonrecurring funds, the unfunded anticipated cost increases of \$400,000 experienced in the course of the current fiscal year and the inevitable cost increases to be experienced in FY2015-2016. The latter are projected to be close to \$600,000.

<i>Sources of Funds for Materials</i>	University Libraries	HSCL	Smathers Total
Appropriation	\$7,069,810	\$1,628,997	\$8,698,807
DSR	\$1,134,000	\$317,613	\$1,451,613
Total (flat) funding	\$8,161,123	\$1,907,297	\$10,068,420

<i>Required Expenditures to retain current content</i>	University Libraries	HSCL	Smathers Total
Electronic resources	\$8,442,855	\$2,572,506	\$11,016,391
Print journals	\$615,250	\$1,386	\$616,636
Monographs	\$522,892	\$25,236	\$548,128
	\$9,581,027	\$2,600,128	\$12,181,155

Shortfall	\$1,377,217	\$653,518	\$2,030,735
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Over the years, the Libraries have been good stewards of our limited resources: journal subscriptions have been strategically dropped; monograph purchases have been limited to just-in-time, demand-driven purchasing; duplicative print/electronic content has been eliminated when possible; and non-recurring funds savings have been applied to temporarily reduce the materials funding gap. The Libraries have forgone purchases of databases, journal archives, streaming video services, and research tools that are core to an academic library supporting a comprehensive research university with a large student population, substantial research portfolio, an Academic Health Center and significant and growing online programs. These decisions were made in order to retain as much core content as possible for our students and faculty.

The provision of the \$1.1 million in nonrecurring funds and credits from journal cancellations during the prior fiscal year have avoided major content cuts in FY2014-2015. However, with a flat budget in FY2015-2016 the Libraries will not be able to protect core electronic content any longer. The majority of electronic journal titles are purchased through packaged bundles that provide an extraordinary amount of content for the price. This makes cutting content in a targeted manner difficult because buying individual titles is prohibitively expensive. The Libraries have declined to participate in the state-wide multi-year journal packages for Sage and Springer because of our concern that the materials budget shortfall would not be addressed. If the Libraries have a flat materials budget in FY2015-2016, the

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Libraries will need to cancel both of these large journal packages in addition to eliminating number of electronic databases such as Web of Science, ProQuest, Modern Language Association (MLA) International, and BIOSIS. The specific databases eliminated would need to be determined based on the contractual obligations in place at the time of cancellation and the available funding. A complete list of the electronic journals that UF users will no longer be able to access as a result of the Sage and Springer cancellations is available in Appendix 1. Usage for each of the journals is also included.

The Libraries are not planning a further cut to the monographs budget which, as described below, is already at an unacceptable level to support a comprehensive university.

These are difficult decisions. The loss of access to these databases and journal titles will affect every program on campus. They cut across all subject areas and are used hundreds of thousands of times over the course of a single year. The Libraries may find over time that there are titles so heavily used as to require them to be licensed individually, which is an expensive and inefficient way to acquire materials and will require even deeper cuts elsewhere. In order to fill the information needs of the campus, the libraries will need to increase our reliance on interlibrary loan services, which delays access for users and increases the costs to the Libraries. Access to these titles will be lost in January 2016 when the 2015 subscription renewals, acquired with funds in the FY2014-2015 funding, expire.

The Libraries have managed the collection as well as possible with the available resources, but have exhausted all options that would allow us to continue to provide the essential content currently available to our faculty, students and clinicians without additional funds. A flat budget in FY2015-2016 will result in severe cuts to electronic journal and database content. **Our total materials budget is already below the level for FY2008-2009 in actual dollars, without calculating the loss of purchasing power due to price increases, so the Libraries are already delivering substantially less content than we provided at that time.** With these further reductions in content, our ability to meet the information needs of the University and appropriately support its teaching, research and clinical initiatives will be further compromised.

When proposing a flat FY2015-2016 budget based on the recurring FY2014-2015 budget, it is important to first consider the repercussions of the Libraries inadequate funding in previous fiscal years. As depicted in each of the previous RCM Budget Reviews, inadequate funding for materials has resulted in continued damage to the information resources provided to the University of Florida community as the Libraries struggle to absorb the escalating cost of large electronic journal packages and other materials. This damage is particularly evident in the print content, which though critical has been strategically sacrificed to fund expenditure increases required for electronic materials.

Monograph acquisitions in FY2014-2015 represented a 72% reduction in titles from the level in FY2008-2009. While the purchase of less print is to be expected as content moves to digital formats, drops of this level are largely the result of inadequate funding. Further, it is important to understand that the Libraries purchase electronic books from the monographs budget, so our ability to add these electronic resources has also been curtailed.

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Monograph Purchases	Number of titles acquired	Expenditures
FY2008-2009	27,763	\$1,167,271
FY2014-2015	7,718*	\$466,588
Total Decrease	(20,045)	(\$700,683)
% Decrease	72%	60%

* Based on an average cost of \$65.00 per monograph.

Print journal subscription cancellations in FY2014-2015 represented an 86% reduction in the subscription level in FY2008-2009. The result is a reduction of over 47,000 print journals. Again, while the purchase of less print is to be expected as content moves to digital formats, drops of this level are largely the result of inadequate funding and represent a real reduction in the research and scholarly resources available to support the University.

Print Journal Cancellations	Number of subscriptions	Expenditures
2008-2009	55,037	\$1,638,974
2014-2015	7,525	\$634,034
Total Decrease	(47,512)	(\$1,004,940)
% Decrease	86%	61%

This reduction in monograph and print subscription content has been necessary to reallocate materials funding to electronic journal packages and other electronic materials. Recurring inadequate materials budgets have resulted in an ongoing loss of content for use by the UF community. In considering this, it is key to consider that as a result of very long term underfunding of the Libraries, the collection of content available to the University users continues to be undersized compared to our peers and these cuts and a lack of growth compound this and are all the more compromising,

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FY2015-2016 Budget with Reasonable Growth and Prioritized Increases

Although the call for this RCM Budget Review requests an *Optimal Budget*, the Libraries are presenting critical needs and a request for reasonable growth. This is an acknowledgement that a truly optimal budget, reflecting the previously submitted peer and aspirational peer analysis, would require an increase of more than \$14 million and would require a high level strategic investment on the part of the University. The Libraries will be presenting separately an updated peer analysis that creates benchmarks for an *Optimal Budget*.

First priority: Critical materials funding

As described above, in order to avoid additional cuts in the available content, including selected databases and all Springer and Sage electronic journal titles, the Libraries need an infusion of \$2.031 million into the recurring materials budget.

Second priority: Improved materials funding

The Libraries need an additional increase of at least 5% in FY2015-2016 and each of the next 5 years to allow us to begin to restore content lost in past years and to add new content in support of students, faculty and researchers. These increases would allow incremental progress toward a materials budget more appropriate to support a comprehensive research university with a large student population, substantial research and growing online programs. For FY2015-2016, this would be an increase of \$610,000. As stated above, there exists no RCM mechanism to address the inevitable increases in the cost of content, so delivering on the commitment made by Sr. Vice Presidents last year to address long term funding is critically needed to avoid perennial crises. The 5% increase requested for FY2015-2016 represents progress towards this, but realistically much more is needed if the Libraries are to reach a level of funding for materials comparable to our peer and aspirational peer institutions, which would be an increase of \$5.2 million.

Third priority: Operating budget

The third priority in an optimal budget would be to end the Libraries' dependence on non-recurring funds for core services in the operating budget. On average, the Libraries spend \$770,000 each year in operational expenses such as maintaining public space and technology for students and other users. The current funding for operations is inadequate to maintain these spaces and the amount of upkeep services provided by UF Physical Plant has been historically inadequate and is now further reduced. While the Libraries attempt to mitigate the impact, the library users face inadequately maintained furnishings and facilities.

In recent years, carryforward has also been allocated to cushion the impact of inadequate facilities and technology funding and minimize the reduction in the content available to students, faculty and researchers resulting from the flat or declining material budgets. The Libraries are generating less and less carryforward and can no longer absorb these operational expenses.

Proposed Recurring Expenses for Operations:

University Libraries	HSCl	Smathers Total
\$693,000	\$77,000	\$770,000

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Fourth priority: New positions to better serve the academic community

The Libraries remain understaffed to provide core services. A variety of positions are needed to allow us to respond to specific requests for library services and to make incremental progress toward a level of support more appropriate to the University's academic, research and clinical missions. The most critical of these requirements are represented by the positions proposed below.

Proposed Recurring Expenses for Library Personnel:

University Libraries	HSC	Administration	Smathers Total
\$433,896	\$306,720	\$76,680	\$817,296

The application of these increases is represented in the table below:

	FTE	Expense*
Faculty	7	\$536,760
Staff	4	\$280,536
Total:	11	\$817,296

* Includes fringe rate

The proposed recurring positions are:

- Bio-informatics Librarian: To support the intersection of biological and health sciences, computer science, and information technology (1 Faculty);
- Informatics Librarian: To support the intersection of computer science and technology with other disciplines (1 faculty);
- Clinical librarians at HSC Gainesville and Shands Jacksonville: To deliver information resources services directly to the point of care to facilitate effective decision making (2 faculty);
- Health Literacy Librarian supporting the strategically identified need by the HSC as increased health literacy of the citizenry of Florida would positively impact the overall wellbeing of the State's population (1 Faculty);
- Assessment Librarian: To engage in data collection and evidence-based decision making to ensure the Libraries provide the most effective programs, services and spaces to our users (1 Faculty);
- African American Studies Librarian: To provide support for both the subject liaison and special collections roles associated with this important and rapidly expanding field (1 Faculty);
- Processing Archivist: To process and make available unique and valuable collections in the University Archives (1 Staff);
- Records Manager: To provide expanded support for mandated university-wide records management functions, with a special focus on born-digital records retention and archiving (1 Staff); and
- IT staff to develop software applications to support data management and to increase the accessibility of library materials (2 Staff).

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FY2015-2016 Projected Annual Uses of Funds Statements: Smathers Libraries

As noted above, the Libraries are presenting critical needs and a request for reasonable growth, recognizing that a truly optimal budget is not attainable in the short term, but the term Optimal is used in the tables below to reflect the terminology in the call for the RCM Budget Review.

A summary of the FY2015-2016 Budget Scenarios for the entire Smathers Libraries is provided in the table immediately below.

Smathers Libraries	Flat	Optimal
Faculty Salaries and Benefits	\$9,084,161	\$9,622,977
TEAMS/USPS Salaries and Benefits	\$8,418,18	\$8,699,820
Other Personnel Services	\$357,502	\$357,502
Operating Expenses	\$1,726,900	\$2,496,900
Library Resources	\$8,698,807	\$11,338,807
Total Expense	\$28,285,579	\$32,516,006

The official submission for the budget for the Smathers Libraries is reported to the University in three segments: University Libraries, Health Science Center Libraries and Administration. A summary of the FY2015-2016 Budget Scenarios for each of these units, along with explanatory notes, is provided separately in the tables below.

FY2015-2016 Projected Annual Uses of Funds Statement: University Libraries

University Libraries	Flat	Optimal
Faculty Salaries and Benefits	\$6,154,937	\$6,308,884
TEAMS/USPS Salaries and Benefits	\$5,504,451	\$5,786,062
Other Personnel Services	\$296,299	\$296,299
Operating Expenses	\$1,056,436	\$1,749,436
Library Resources	\$7,069,810	\$9,287,410
Total Expense	\$20,081,933	\$23,428,091

The Optimal Scenario for the University Libraries includes funding for:

- Essential materials;
- Increased operating expenses;
- Informatics Librarian: To support the intersection of computer science and technology with other disciplines (1 faculty);
- Assessment Librarian: To engage in data collection and evidence-based decision making to ensure the Libraries provide the most effective programs, services and spaces to our users (1 Faculty);
- African American Studies Librarian: To provide support for both the subject liaison and special collections roles associated with this important and rapidly expanding field (1 Faculty);

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- Processing Archivist: To process and make available unique and valuable collections in the University Archives (1 Staff);
- Records Manager: To provide expanded support for mandated university-wide records management functions, with a special focus on born-digital records retention and archiving (1 Staff); and
- IT staff to develop software applications to support data management and to increase the accessibility of library materials (2 Staff).

FY2015-2016 Projected Annual Uses of Funds Statement: Health Science Center Libraries

HSCL	Flat	Optimal
Faculty Salaries and Benefits	\$1,473,758	\$1,781,653
TEAMS/USPS Salaries and Benefits	\$1,024,445	\$1,024,445
Other Personnel Services	\$61,203	\$61,203
Operating Expenses	\$101,864	\$178,864
Library Resources	\$1,628,997	\$2,051,397
Total Expense	\$4,290,267	\$5,097,562

The Optimal Scenario for the Health Science Center Libraries includes:

- Essential materials;
- Increased operating expenses;
- Bio-informatics Librarian: To support the intersection of biological and health sciences, computer science, and information technology (1 Faculty);
- Clinical librarians at HSC Gainesville and Shands Jacksonville: To deliver information resources services directly to the point of care to facilitate effective decision making (2 faculty); and
- Health Literacy Librarian supporting the strategically identified need by the HSC as increased health literacy of the citizenry of Florida would positively impact the overall wellbeing of the State's population (1 Faculty).

FY2015-2016 Projected Annual Uses of Funds Statement: Administration of the Libraries (Inclusive of Acquisitions and Interim Storage Facility)

Administration of the Libraries	Flat	Optimal
Faculty Salaries and Benefits	\$1,455,466	\$1,532,440
TEAMS/USPS Salaries and Benefits	\$1,889,313	\$1,889,313
Other Personnel Services		
Operating Expenses	\$568,600	\$568,600
Library Resources		
Total Expense	\$3,913,379	\$3,990,353

The Optimal Scenario for Administration of the Libraries includes funding for:

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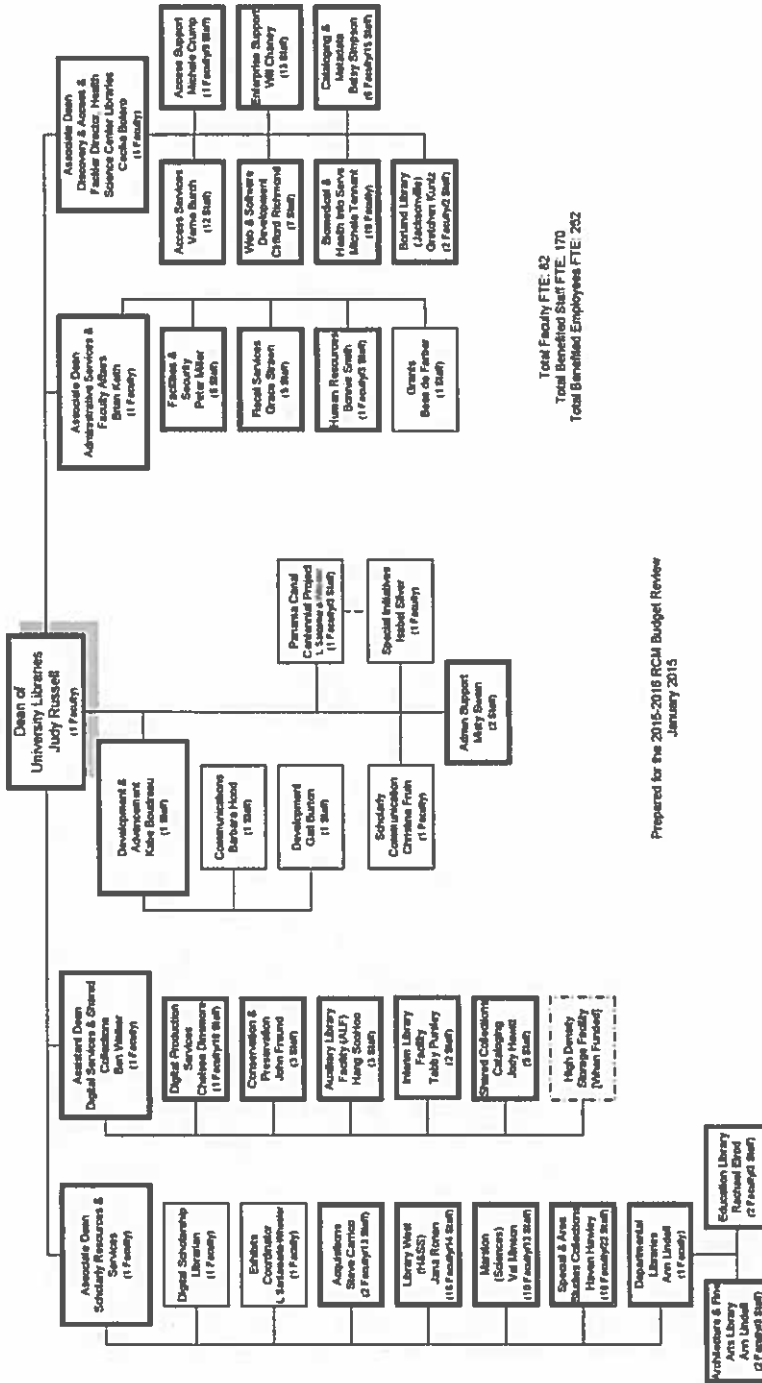
- **Assessment Librarian:** To engage in data collection and evidence-based decision making to ensure the Libraries provide the most effective programs, services and spaces to our users (1 Faculty).

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Annual Review

Organization Chart

George A. Smathers Libraries University of Florida



Total Faculty FTE: 82
Total Beneficial Staff FTE: 170
Total Beneficial Employees FTE: 252

Prepared for the 2015-2016 RCM Budget Review
January 2015

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Services

The George A. Smathers Libraries have two main components under RCM, the Health Science Center Libraries (HSCL) and the University Libraries (UL). Under RCM, the HSCL is funded through units of the Health Sciences Center. The University Libraries are funded through the University's other academic and research units, with the exception of the Levin College of Law, which supports its own library, the Lawton Chiles Legal Information Center. The Legal Information Center is not part of the George A. Smathers Libraries and, therefore, is not included in this budget review.

University Libraries

The University Libraries are dedicated to supporting the University's threefold mission of teaching, research, and service. The Libraries continue to adjust services and facilities to create supportive learning environments for students and to provide teaching and research support for faculty through:

- Offering technologically sophisticated learning and research commons on campus and hosting equivalent virtual environments for remote access;
- Conducting information literacy programs to enable students to recognize when information is needed and have the ability to locate, evaluate, and use it effectively, as well as providing other subject-specific instruction;
- Integrating library materials and services into the course management system;
- Providing a wide-range of scholarly resources in print and electronic formats to support the full range of research and academic programs of the University;
- Digitizing unique research materials and collaborating in digital scholarship; and
- Operating the institutional repository as a permanent portal to access the digital scholarly output of UF students and faculty.

As library services are integrated into the information infrastructure of the University, the Libraries become a major partner in the institutional shift of resources to support collaborative interdisciplinary teaching and research. The Libraries continue their traditional role in knowledge management while expanding support for learners and scholars in a digital world.

The Smathers Libraries provide a place for students to access information and to create projects and presentations for their coursework, updating technology as often as feasible to provide fast, reliable access. The library is a welcoming, comfortable, and functional meeting place. As books and journals become available electronically, space is reconfigured to serve learning through information commons with high end computing and production software, and through group and individual study spaces. Library staff and library-designed interfaces provide personalized service through in-house circulation and reference services as well as chat and e-mail reference and electronic library guides. In Library West, graduate students have an entire floor designated for their exclusive use.

The Libraries strong focus on customer service is flexible and changing as service desks are consolidated and staff is deployed to engage library users, either in person or virtually. Librarians teach students how to find reliable information and use it effectively. They are becoming increasingly integrated into the curricula by working with academic faculty in curriculum planning and teaching. The Libraries are

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workin to achieve seamless inte ration of library resources and instruction into the curriculum, shiftin resources si nificantly toward di ital material rather than print or analo , selectin information resources learners can trust and makin the resources as mobile and portable as possible, includin availability throu h handheld devices.

The Smathers Libraries operate an institutional repository (IR UF) as a portal for archivin and accessin di ital scholarly and institutional information. Users can search across all materials in the repository simultaneously as well as submit their own documents to the repository. The Smathers Libraries are a key component of the open access movement on campus, and an important campus resource for fair use, intellectual property, privacy, confidentiality, intellectual freedom and information policy issues. These are roles the Libraries currently assume in support of scholarly research and publishin , but new roles are under active investi ation—embeddin library content, services and librarians within researchers' re ular workflows, redefinin reference services as research consultation, and en a in researchers in the identification of primary research data sets that merit lon -term preservation and access. In the midst of rapid and often unpredictable chan e, the Smathers Libraries remain a critical partner in the research enterprise by anticipatin , understandin , and addressin the challen es and opportunities inherent in new research practices.

The libraries at UF fill the role of the intellectual ombudsman as they brin disciplines to ether in a rapidly chan in environment. By teachin information literacy, hostin di ital content, and providin technolo y and research consultation, the Libraries offer learners and researchers venues to explore the breadth and depth of information and to create new knowled e. The Libraries provide mechanisms for en a in in intellectual content and instruction for developin information literacy skills. Libraries or anize and preserve stored information and serve as the steward of the institutional record and culture. The library is the place where learnin and research are unrestrained by disciplinary boundaries.

The Health Science Center Libraries

The mission of the Health Science Center (HSC) Libraries is to serve the information needs of the six colle es of Health Science Center as well as the affiliated hospitals, clinics and research centers. Like the University Libraries, the HSC Libraries assist the colle es in fulfillin their educational and research mission by obtainin hi h quality information resources in all formats, althou h the preferred format is di ital when that is available and affordable, offerin searchin and information mana ement expertise, and providin instruction to facilitate the acquisition of information literacy and lifelon learnin skills. The HSC is also char ed with both clinical and community outreach missions, which the HSC Libraries actively support.

The HSC Libraries employ liaison librarians to support the specific information needs of the six colle es. Liaison librarians are the "personal librarians" for the students, faculty, researchers, clinicians, staff and administrators of the HSC. These liaison librarians work with faculty to embed information literacy and access to hi h quality information resources into the curriculum. They also

- Serve as members of colle e-level curriculum committees;
- Teach classes and workshops on information-related tools and resources;
- Collaborate with faculty to inte rate information literacy skill instruction into the curricula of the six colle es;

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- Provide house-call information services to faculty, researcher and clinicians and in-depth information consultations for library users, both in person and virtually;
- Provide expert searching services;
- Offer specialized information services such as, data management, and NIH Public Access compliance support;
- Create online tutorials and subject guides for the various disciplines;
- Provide instruction in and assistance with the creation of systematic reviews;
- Select and acquire materials for purchase or license by libraries to support the full range of disciplines and research of the HSC; and
- Plan new initiatives based on user need.

In addition to primary liaison services, the HSC Libraries offer other specialized services. The Clinical Research Librarian works closely with clinical and translational researchers, in particular, those involved in the University's Clinical and Translational Science Institute (CTSI). This person serves as a critical bridge between the clinical and research enterprise. Services for consumer health and community engagement deliver information to students and faculty, providing them with the skill sets required to identify and evaluate such information in order to share it with their patients. The Clinical Librarian at the Borland Library in Jacksonville and a liaison in Gainesville provide information at the point of care. A biomedical sciences liaison provides basic bioinformatics support.

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Appendix 1. Springer and Sage Title Lists with Usage Data

In the event of a flat materials budget in FY2015-2016, the Libraries will be forced to cancel a significant amount of the remaining electronic materials, including the subscriptions to the Springer and Sage electronic journal packages. A complete list of the Springer and Sage electronic journals that UF users will no longer be able to access as a result of these cancellations is available at <http://ufdc.ufl.edu/I/AA00027535/00001>.

Usage for each of the journals is also included. Many titles are highly used while some show little or no usage. These journals are licensed in packages for affordability. Licensing just the high use journals is usually more costly than acquiring the entire package from the publisher.